	2019 Key Projects Matrix								
	Green = GO; Yellow = SLOW; Red = PAUSE FOR YEAR								
	DEPT.	PROJECT NAME (Alphabetical by Department)	ESTIMATED COMPLETION	STAFF	Dot				
1	CD	Major Development Projects – CCC	03/31/19	Pfost	4				
2	CD	Community Dev Process Improvement – CCC	03/31/19	Pfost	4				
3	PW/FD	Mayor's Fire Safety Subcommittee Plan	6/30/2019	Dupuis/Garcia	3				
4	CD	Downtown Specific Plan Adoption – CCC	12/31/19	Pfost	3				
5	FD	Fire Department Strategic Plan	04/16/19	Garcia	2				
6	PD	Main Beach/Heisler Park/Downtown Policing Update	6/1/2019	Farinella	2				
7	PD	Police Department 2015 Strategic Plan Update	3/31/2019	Farinella	2				
8	AS	Information Technology Master Plan	02/28/19	Curran	1				
9	CD	Historic Preservation Ord Adoption/Implementation – CCC	02/19/20	Pfost	1				
10	CD	Major remodel and bluff top regulations – CCC	10/20/19	Pfost	1				
11	PW	Village Entrance Project	06/30/20	Dupuis	1				
12	AS	Two-year Budget/Long-Term Financial Plan	06/30/19	Curran					
13	CD	Accessory Dwelling Unit Ordinance – CCC	10/31/19	Pfost					
14	CD	Parking Ordinance Changes	02/19/19	Pfost					
15	CD	Short-Term Lodging Implementation – CCC	06/30/19	Pfost					
16	CD	Air Conditioning Ordinance	05/21/19	Pfost					
17	CD	De Novo Review of Design Review Appeal (Dicterow)	04/16/19	Pfost					
18	CM	County Development Projects (West Alton & El Toro)	Ongoing	Johnson					
19	DTAP	Downtown Action Plan – CCC	6/1/2019	Pfost/Dupuis					
20	Every	Employee Development Program	6/30/2019	All					
21	FD	\$3.2M Fuel Modification Program Expansion – LCR (Permit)	01/01/20	Garcia					
22	MS/PD	Enhance Long Range Acoustic Device PA System	06/30/19	Snow/Farinella					
23	PD	Computer Aided Dispatch (CAD)/Records Mgt Sys (RMS)	6/30/2020	Farinella					
24	PW	Caltrans Safety Projects – El Toro & Willow Canyon	Ongoing	Caltrans/Dupuis					
25	PW	Downtown Scramble & Ocean Ave One-way	04/30/21	Dupuis					
26	WQ	Wastewater System Strategic Plan	06/30/19	Shissler					
27	AS/CD	Telecommunications Strategy	02/28/19	Curran/Pfost					
28	CD	DT Outdoor Display Issue/Code Amendment	03/05/19	Pfost					
29	CD	Expiration of Permits	12/31/19	Pfost					
30	CD	Property Maintenance Ordinance	03/05/19	Pfost					
31	PD	Text to 911 Implementation	6/30/2019	Farinella					
32	PW	Animal Shelter Creek Protection	10/31/20	Dupuis					
33	PW	Anita Street Beach Access Improvements	04/30/21	Dupuis					
34	PW	Coast Hwy Sidewalk Construction	12/31/24	Caltrans/Dupuis					
35	PW	Coast Royal Assess. Dist.	11/30/18	Dupuis					
36	PW	Lag Cyn Channel Improvement – Beach Street to boardwalk	12/31/21	Dupuis					
37	PW	LCR Improvement/PSR – Downtown to El Toro Road	12/31/19	Dupuis					
38	PW	Pearl Street Beach Access Improvements	10/31/19	Dupuis					

<sup>\*</sup>Developed during the February 9, 2019 City Council Strategic Planning Workshop and subsequently approved by the City Council during its regular session meeting on March 5, 2019

2019 Key Projects Matrix								
	Green = GO; Yellow = SLOW; Red = PAUSE FOR YEAR							
	DEPT.	PROJECT NAME (Alphabetical by Department)	ESTIMATED COMPLETION	STAFF	Dot			
39	PW	Replace South Main Beach Restroom	06/30/20	Dupuis				
40	PW	Smart Parking System	05/31/19	Dupuis				
41	PW	Street Light System Maintenance Agreement	06/30/19	Dupuis				
42	PW	Adjustment of Neighborhood Trolley/Main Line	09/30/20	Dupuis				
43	PW	Modify Transit Neighborhood Service	09/30/19	Dupuis				
44	PW	Temple Hills Drive Sidewalk Extension	11/30/19	Dupuis				
45	PW	Evac Route Uground Coast Hwy (Upland to Bluebird)	09/30/22	Dupuis				
46	PW	Proposed Crestview Dr. Assess. Dist.	03/30/19	Dupuis				
47	PW	Proposed Diamond St. Assess. Dist.	TBD	Dupuis				
48	PW	Proposed Woods Cove Assess. Dist.	12/31/22	Dupuis				
49	PW	Street Lights conversion to LED	12/31/24	Dupuis				
50	WQ	DeWitt Property Habitat Restoration Project	05/30/20	Shissler				
51	0	Economic Development Committee	Ongoing	Various				
52	CD	Affordable Housing Taskforce Recommendations	TBD	Pfost				
53	CD	General Plan Implementation of Outstanding Policy Actions	TBD	Pfost				
54	CD	Housing Element Update	12/31/20	Pfost				
55	CD	Laguna Cyn Planning Update	12/31/23	Pfost				
56	CD	Ord change to require more sidewalk ROW	06/30/19	Pfost				
57	CD	Safety Element Update	12/31/20	Pfost				
58	CD	Senior Housing Planning	12/31/19	Pfost				
59	CD	Wayfinding Sign Program	12/31/19	Pfost				
60	DTAP	Park Plaza – CCC	12/31/20	Johnson/Dupuis				
61	MS	CDP to place Lifeguard Towers on Caissons	12/31/19	Snow				
62	MS	Remote Observation System	12/31/18	Snow				
63	PW	Alta Laguna & TOW Parks Renovation	09/30/21	Dupuis				
64	PW	Community Pool – Conceptual Planning & Outreach	TBD	Dupuis				
65	PW	Evac Route Uground – Monterey/Virginia (West to Third)	12/31/24	Dupuis				
66	PW	Laguna Canyon Road Staging Area Improvements	11/30/21	Dupuis				
67	PW	Proposed Agate St. Assess. Dist.	TBD	Dupuis				
68	PW	Review of Urban Forest Management Practices	06/30/20	Dupuis				
69	PW	Shared Parking Lease Program	Ongoing	Dupuis				

<sup>\*</sup>Developed during the February 9, 2019 City Council Strategic Planning Workshop and subsequently approved by the City Council during its regular session meeting on March 5, 2019